

2024/2025 3RD QUARTER ORGANISATIONAL SDBIP REPORT

Vision: "A developmental people driven organisation that serves its people"

Mission: To provide essential and sustainable services in an efficient and effective manner.

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1. INTRODUCTION AND BACKGROUND

The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA) section 69 (3) (b). Circular 13 of the National Treasury stipulates that, "the SDBIP gives effect to the Integrated Development Plan (IDP) and the budget of the municipality and will be possible if the IDP and the budget are fully aligned with each other, as required by the MFMA."

As the budget gives effect to the strategic priorities of the municipality it is important to supplement the budget and the IDP with a management and implementation plan. The SDBIP serves as the commitment by the municipality, whereby the intended objectives and projected achievements are expressed in order to ensure that desired outcomes over the long term are achieved and are implemented by the administration over the next 12 months.

The Municipal Finance Management Act (MFMA) no 56 of 2003, defines the Service Delivery Budget Implementation Plan as a detailed plan approved by the Mayor of the municipality for implementing the municipality's delivery of municipal services and its annual budget and must include the following:

- (a)Projections of each month of:
- (i)Revenue to be collected, by source and
- (ii)Operational and Capital expenditure, by vote;
- (b) Service delivery targets and performance indicators for each quarter

2. PURPOSE

The document presents the 2024/2025 3rd Quarter SDBIP Performance Report of the municipality.

3. LEGAL REQUIREMENTS CONSIDERED WITH THE DEVELOPMENT OF THE SDBIP

Section 53 1(c) (ii) of the MFMA states that the Mayor must ensure that the municipality's SDBIP is approved within 28 days after approval of the budget. Section 52 (d) of the Municipal Finance Management Act, 2003 (Act 56 of 2003) requires the Mayor to submit a report to Council within 30 days after the end of the quarter on the implementation of the budget and the financial state of affairs of the municipality. The SDBIP report provides an update on implementation of the Municipal IDP.

4. REPORTING ON SDBIP

This section covers reporting on the SDBIP as a way of linking the SDBIP with the oversight and monitoring operations of the Municipal administration. Various reporting requirements are

outlined in the MFMA. Both the Mayor and the Accounting Officer have clear roles to play in preparing and presenting these reports. The SDBIP provides an excellent basis for generating the reports for which MFMA requires. The reports then allow the Municipality to monitor the implementation of service delivery programs and initiatives across the Molemole municipal jurisdiction.

4.1 QUARTERLY REPORTING

Section 52 (d) of the MFMA compels the Mayor to submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality within 30 days of the end of each quarter. The quarterly performance projections captured in the SDBIP form the basis for the Mayor's quarterly report.

4.2 MID-YEAR REPORTING

Section 72 (1) (a) of the MFMA outlines the requirements for mid-year reporting. The accounting officer is required by the 25th January of each year to assess the performance of the municipality during the first half of the year taking into account:

- (i) the monthly statements referred to in section 71 of the first half of the year
- (ii) the municipalities service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;
- (iii) The past year's annual report, and progress on resolving problems identified in the annual report; and
- (iv) The performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from any such entities.

Based on the outcomes of the mid-year budget and performance assessment report, an adjustments budget may be tabled if actual revenue or expenditure amounts are materially different from the projections contained in the budget or the SDBIP. The SDBIP is also a living document and may be modified based on the mid-year performance review. Thus the SDBIP remains a kind of contract that holds the Municipality accountable to the community.

4.3 ANNUAL REPORTING

Section 46 (1) of Municipal Systems Act stipulates that a municipality must prepare for each financial year a performance report reflecting

- (a) The municipality's, and any service providers, performance during that financial year, also in comparison with targets of and with performance in the previous financial year;
- (b) The development and service delivery priorities and the performance targets set by the municipality for the following financial year; and
- (c) Measures that were or are to be taken to improve performance.

5. THE FINANCIAL PERFORMANCE REPORT FOR THE 3rd Quarter OF THE FINANCIAL YEAR 2024/2025

5.1 Revenue by Source

Description	2023/24 Audited Outcome	Original Budget	Adjusted Budget	Year To Date actual	Year To Date budget	YTD variance	YTD varia nce %	Reasons for Variance	Remedial Action
Exchange Revenue									
Service charges - Electricity	10 277 583	2 940 096	12 940 096	8 282 699	9 705 060	-1 422 361	64	Disconnection s of electricity for customers who are currently owing the municipality for more than 90 days lead to the usage of electricity to drop. Seasonal usage also contributes to the usage which usual become high in May and June.	None
Service charges - Waste management	2 993 588	5 444 399	5 444 399	618 623	4 083 291	-3 464 668	11	Budgeted amount was based on the current properties and	None

Description	2023/24 Audited Outcome	Original Budget	Adjusted Budget	Year To Date actual	Year To Date budget	YTD variance	YTD varia nce %	Reasons for Variance	Remedial Action
								the properties which were supposed to be sold by the Municipality which lead to the increase in the budgeted amount.	
Sale of Goods and Rendering of Services	60 449	810 558	736 692	471 988	578 341	- 106 353	64		
Agency services	709 102	2 956 802	956 802	325 388	1 417 591	-1 092 203	34	Dis-continued of water billing by Capricorn district Municipality in Mogwadi and Morebeng lead to the reduction of the total water billed on monthly bases.	
Interest earned from Receivables	899 627	1 784 190	1 784 190	522 203	1 338 129	-815 926	29	Credit Control and debt collection	

Description	2023/24 Audited Outcome	Original Budget	Adjusted Budget	Year To Date actual	Year To Date budget	YTD variance	YTD varia nce %	Reasons for Variance	Remedial Action
								resolution regarding the amount committed by customers to be paid on monthly basis lead to the interest amount to less from month to month.	
Interest from Current and Non-Current Assets	12 651 194	14 991 280	16 991 280	8 493 517	12 043 457	- 3 549 940	50	The municipality invested R130 million with the return of 8.39% in the month of November for a period of three months.	The investment returns are expected in the month of April 2025, which is in the fourth quarter.
Rent on Land	40 312	59 373	-	-	20 774	-20 774	-		

Description	2023/24 Audited Outcome	Original Budget	Adjusted Budget	Year To Date actual	Year To Date budget	YTD variance	YTD varia nce %	Reasons for Variance	Remedial Action
Rental from Fixed Assets	223 210	240 000	-	174 140	84 000	90 140	73	No Material Variance	None
License and permits	4 855 114	22 814 940	21 188 179	6 959 408	16 460 492	-9 501 084	33	The delay in the opening of the new traffic management office led to the revenue predicted not being fully realized.	None
Operational Revenue Non-Exchange Reve	397 578	768 614	768 614	80 323	576 450	-496 127	10	The revenue from Skills development levy was estimated based on the previous year refunds received.	The municipality received the skills levy refund in the fourth quarter.

Description	2023/24 Audited Outcome	Original Budget	Adjusted Budget	Year To Date actual	Year To Date budget	YTD variance	YTD varia nce %	Reasons for Variance	Remedial Action
Property rates	28 784 932	34 686 195	36 686 195	29 489 473	26 814 599	2 674 874	80	Changes in billing arrangements lead to the billing amount to be more than the anticipated as private properties and government debt were billed at the biggening of the financial year.	None
Fines, penalties and forfeits	370 778	3 651 216	3 651 216	118 602	2 738 394	-2 619 792	3	Upload of the traffic fine issued by traffic officers process has not been fully finalized as the traffic management system was implemented in third quarter.	Fasttrack the uploading of traffic fines issued on time.

Description	2023/24 Audited Outcome	Original Budget	Adjusted Budget	Year To Date actual	Year To Date budget	YTD variance	YTD varia nce %	Reasons for Variance	Remedial Action
Transfers and subsidies - Operational	222 032 094	215 150 000	213 894 000	207 913 654	161 362 494	46 551 160	97	The municipality received two tranches of Equitable share by end of second quarter, which is the biggest contributor on the allocation of operational grants.	None
Transfers and subsidies - Capital	44 801 688	38 779 000	38 779 000	26 950 402	29 084 247	- 2 133 845	69	Some of the projects the appointment was done late in the second quarter.	Monitor the projects to ensure that spending is accellarated.
Interest	1 142 945	1 495 401	1 495 401	1 080 347	1 121 544	- 41 197	72	Credit Control and debt collection resolution regarding the amount committed by customers to be paid on monthly basis led to the interest amount to less	None

Description	2023/24 Audited Outcome	Original Budget	Adjusted Budget	Year To Date actual	Year To Date budget	YTD variance	YTD varia nce %	Reasons for Variance	Remedial Action
								from month to month.	
Total Revenue	330 240 195	356 572 064	355 316 064	291 480 768	267 428 862	24 051 906	82		

5.2 Operating Expenditure

Description	2023/24 Audited Outcome	Original Budget	Adjusted Budget	YTD actual	YTD budget	YTD varianc e	YTD varia nce %	Reasons for Variance	Remedial Action
Expenditure By Type	9								
Employee related costs	113 533 194	121 490 855	119 539 413	85 515 278	90 351 301	- 4 836 023	72	The budget is inclusive of Acturial allowances, which the municipality will get the report at the end of the financial year during the preparation of the Annual Financial Statement.	None

Description	2023/24 Audited Outcome	Original Budget	Adjusted Budget	YTD actual	YTD budget	YTD varianc e	YTD varia nce %	Reasons for Variance	Remedial Action
Remuneration of Councilors	13 823 244	17 285 429	16 335 429	11 001 107	12 584 140	-1 583 033	67	The budget is inclusive of councillor's upper limit which will be paid at the end of the financial year.	None
Bulk purchases - electricity	14 156 808	14 458 633	16 458 633	12 043 348	11 643 983	399 365	73	No material variance	None
Inventory consumed	5 582 956	6 207 335	5 564 935	4 214 212	4 398 587	-184 375	76	No material variance	None
Debt impairment	-	2 558 671	2 558 671	-	1 919 016	- 919 016	-	The financial system is not updating the information automatically. Journals need to be processed.	To update in the fourth quarter.

Description	2023/24 Audited Outcome	Original Budget	Adjusted Budget	YTD actual	YTD budget	YTD varianc e	YTD varia nce %	Reasons for Variance	Remedial Action
Depreciation and amortisation	19 794 574	21 070 202	21 070 202	11 016 613	15 803 046	- 4 786 433	52	The municipality encoutered sytem error while closing the financial sytem for the quarter, which omitted the depreciation run for the quarter.	The depreciation will be updated in the fourth quarter.
Interest	2 070 009	1 847 762	2 347 762	10 459	1 585 829	-1 575 370	0	The budget is inclusive of interest for landfill which the assumptions are done at the end of the financial year. The amount indicated as year to date expenditure only reflects the interest charged on fleet cards.	No adjustment needed
Contracted services	57 356 991	72 795 399	73 879 700	45 568 905	55 410 456	-9 841 552	62	The municipality realised	None

Description	2023/24 Audited Outcome	Original Budget	Adjusted Budget	YTD actual	YTD budget	YTD varianc e	YTD varia nce %	Reasons for Variance	Remedial Action
								savings on some of the projects that is affected by cost containment policy.	
Irrecoverable debts written off	18 329 380	524 500	524 500	107 486	393 381	-285 895	20	Budget estimated on previous year discounts provided for ratepayers that had arrangements.	None
Operational costs	28 876 506	37 994 276	36 264 415	26 509 934	27 932 572	-1 422 638	73	No material variance	None
Losses on Disposal of Assets	509 955	-	530 000	-	212 000	-212 000	-		
Total Expenditure	274 033 617	296 233 062	295 073 660	195 987 341	222 234 311	-26 246 971	66		

5.3 Capital Expenditure

Descript ion	2023/24 Audited Outcome	Original Budget	Adjusted Budget	YTD actual	YTD budget	YTD variance	YTD varianc e %	Reasons for Variance	Remedial Action
Capital Expendi ture	65 334 785	60 339 000	60 242 404	37 495 572	45 215 648	50 298 877	62	Some of the projects the appointment was done late in the second quarter.	Monitor the projects to ensure that spending is accellarated.
Total Municip al Budget	339 368 402	356 572 062	355 316 064	233 482 913	267 449 959	24 051 906	66		

5.4 <u>Comprehensive analysis of services debtors</u>

Detail	0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total -	Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
Debtors Age Analysis By Income Source											
Trade and Other Receivables from Exchange Transactions - Water		427	434	5 745 274	0	0	0	0	5 746 135	0	0
Trade and Other Receivables from Exchange Transactions - Electricity	0	0	0	1 576 866	0	0	0	0	1 576 866	0	0
Receivables from Non-exchange Transactions - Property Rates	35 089	35 752	36 794	2 073 392	0	0	0	0	2 181 027	0	0
Receivables from Exchange Transactions - Waste Water Management				3 588 445	0	0	0	0	3 588 445	0	0
Receivables from Exchange Transactions - Waste Management	97 041	93 725	92 125	17 782 562	0	0	0	0	18 065 453	0	0
Receivables from Exchange Transactions - Property Rental Debtors	0	0	0	0	0	0	0	0	0	0	0
Interest on Arrear Debtor Accounts	0	0	0	0	0	0	0	0	0	0	0
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	0	0	0	0	0	0	0	0	0	0	0
Other	781 318	3 805 335	747 454	128 536 293	0	0	0	0	133 870 400	0	0

Detail	0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total -	Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
	913 448	3 935 239	876 807	159 302 832	0	0	0	0	165 028	0	0
	770	233	007	032					326		
Total By Income Source											
Debtors Age Analysis By Customer Group											
	11	63	62	30 732	0	0	0	0	30 858	0	0
Organs of State		879	677	233					800		
	203	193	188	13 436	0	0	0	0	14 021	0	0
Commercial	893	227	378	063					561		
	586	577	563	51 489	0	0	0	0	53 217	0	0
Households	281	928	516	448					173		
Tiodseriolas	123	3 100	62	63 645	0	0	0	0	66 930	0	0
	263	205	236	088					792		-
Other											
	913	3 935	876	159 302	0	0	0	0	165	0	0
	448	239	807	832					028		
Total By Customer Group									326		

6. ORGANISATIONAL SCORECARD

6.1 LOCAL ECONOMIC DEVELOPMENT AND PLANNING

Key pe	erformance	e area		SPATIAL R	ATIONALE AND	LOCAL E	CONOMIC DEV	/ELOPMENT (K	PA 1 & 3)			
Year				2024/202	5							
Period				Quarter3								
Outcor	me				e conditions for and coordinat				ality			
Output Key Or		nal Strategic	Objective	Implement a differentiated approach to municipal financing, planning and support; Improve access to basic services; Implementation of the community works programme; Actions Supportive of human settlement outcome; To enhance conditions for Economic growth and job creation To manage and coordinate spatial planning within Municipality							ing within the	
IDP Ref no.	Priority area (IDP)	Key performa nce indicator	Project name	Municipality Baseline Annual quarte r target actual Reason for deviation Reasure budget e								
LED&P -001- 2024/ 25	Spatial Rational e	Number of Geo Tech studies conducted	Conductin g Geo Tech Study	New Indicator	1x Geo tech study conducted	1 Geo tech study conduct ed	1 Geo tech study conducted	None	None	295 000	295 000	Advert, Specification, Appointment letter/SLA, Approved Geo tech study report, Council resolution
LED&P -002- 2024/ 25	Spatial Rational e	Number of Spatial Developme nt Framework s developed	Developm ent of Spatial Developm ent Framewor k (SDF)	New Indicator	1 SDF Developed	No target	None	No target	None	1 000 000	0	Advert, Specification, SLA, Appointment letter, SDF document, Council resolution

Key pe	rformance	area		SPATIAL R	ATIONALE AND	LOCAL E	CONOMIC DEV	ELOPMENT (K	(PA 1 & 3)			
Year				2024/202	5							
Period				Quarter3								
Outcon	ne				e conditions for and coordinat				ality			
Output				Improve a Implemen Actions Su	t a differentiate ccess to basic station of the copportive of here	services; mmunity v nan settle	works progran ment outcome	nme;				
Key Or	rganizational Strategic Objective To enhance conditions for Economic growth and job creation To manage and coordi Municipality							d coordinate	spatial plann	ing within the		
IDPPriorityKeyProjectBaselineAnnualQuarteQuarterReRefareaperformanametargetr targetactualno.(IDP)nceindicator									Corrective measure	Annual budget	Expenditur e	Means of verification
LED&P -003- 2024/ 25	Spatial Rational e	Number of existing settlement s surveyed	Surveying of existing settlemen ts	New Indicator	1 Existing Settlements Surveyed	1 Existing Settlem ent surveye d	Not Achieved	Incomplete POEs submitted	None	300 000	0	Advert, Specification, Appointment letter, Survey report, Cadastral map
LED&P -004- 2024/ 25	Spatial Rational e	Number of Geographic Informatio n Systems procured	Procurem ent of Geographi c Informatio n System (GIS	New Indicator	Procurement of Geographic information system	1 GIS procure d	1 GIS procured	None	None	777 000	777 000	
LED&P -005- 2024/ 25	Local Economi c Develop ment	Number of youth in agriculture mentorship programm es coordinate d	Coordinati on of Youth in Agricultur e mentorshi p programm e	New indicator	1x Youth in Agriculture Mentorship programme coordinated	1x Youth in Agricult ure Mentors hip program me coordina ted	Implementati on of the Youth In Agriculture programme for four Learners done	None	None	300 000	295 000	Specification Advertisement, Appointment letter, SLA, Mentorship reports

Key pe	rformance	area		SPATIAL R	ATIONALE AND	LOCAL E	CONOMIC DEV	ELOPMENT (K	(PA 1 & 3)			
Year				2024/202	5							
Period				Quarter3								
Outcon	ne				e conditions for and coordinat				ality			
Output	s			Implement a differentiated approach to municipal financing, planning and support; Improve access to basic services; Implementation of the community works programme; Actions Supportive of human settlement outcome;								
Key Or	ganization	al Strategic	Objective	e To enhance conditions for Economic growth and job creation To manage and coordinate spatial planning within t								ing within the
IDP Ref no.	Priority area (IDP)	Key performa nce indicator	Project name	Municipality Baseline Annual target Quarte r target Quarter actual Reason for deviation Corrective measure Annual budget Expenditur e Means of verification New 1x Municipal Appoint Service None None 297 576 00 297 576 00 Approved								
LED&P -006- 2024/ 25	Local Economi c Develop ment	Number of Municipal career expo coordinate d	Coordinati on of Municipal Career Expo	New indicator	1x Municipal Career Expo and development conducted	Appoint ment of a service provider for coordina tion of Municip al Career Expo	Service Provider Appointment of Service provider	None	None	297 576.00	297 576.00	Approved Concept document, Approved Specification, appointment letter/SLA Career Expo report
LED&P -008- 2024/ 25	Local Economi c Develop ment	Number of investor conference s coordinate d	Coordinati on of investor conferenc e	1x Investor conferenc e coordinate d	1x Investor conference coordinated	1 investor confere nce coordina ted	1 Investor conference coordinated	None	None	981,354 .00	981,354 .00	Approved Specification, Advert, Appointment letter, SLA, Close up report

Key pe	rformance	area		SPATIAL R	ATIONALE AND	LOCAL E	CONOMIC DEV	ELOPMENT (K	(PA 1 & 3)			
Year				2024/202	5							
Period				Quarter3								
Outcon	ne			To manage	e conditions for and coordinat	e spatial p	lanning withii	n the Municipa				
Output	s			Improve a Implement	t a differentiate ccess to basic s tation of the co pportive of hur	services; mmunity	works progran	nme;	anning and s	support;		
Key Or	ganization	nal Strategic	Objective		e conditions fo				o manage an	d coordinate	spatial plann	ing within the
IDP Ref no.	Priority area (IDP)	Key performa nce indicator	Project name	Baseline	Annual target	Quarte r target	Quarter actual	Reason for deviation	Corrective measure	Annual budget	Expenditur e	Means of verification
LED&P -009- 2024/ 25	Local Economi c Develop ment	Number of LED Strategies reviewed	Review of Municipal LED Strategy	New Indicator	1x LED strategy reviewed	1x LED Strateg y reviewe d	None	No Target	None	R 850 000	0	Approved Specification, Advert, Appointment letter, Approved reviewed LED Strategy, SLA
LED&P -OP- 001 2024/ 25	Internal Audit	Percentage of internal audit queries addressed	Implemen tation of Internal Audit	100% Internal Audit Queries addressed	100% Internal Audit Queries addressed	100% Internal Audit Queries address ed	0% Internal Audit Queries addressed	No internal Audit Queries raised	None	Opex	Opex	3
LED&P -OP- 002- 2024/ 25	AG Action Plan	Percentage of AG Action Plan implement ed	Implemen tation of AG Action Plan	100% AG Action plan implemen ted	100% AG Action plan implemented	100% AG Action plan implem ented	0% AG Action plan implemented	No AG queries raised	None	Opex	Opex	Updated AG Action plan
LED&P -OP- 003-	Risk Manage ment	Percentage of risk register	Implemen tation of Risk register	100% Risk Register	100% Risk Register implemented	100% Risk Register	67% Risk register implemented	The sale of sales is yet to be resolved.	The risk will be resolved in	Opex	Opex	Updated Strategic risk register

Key pe	rformance	e area		SPATIAL R	ATIONALE AND	LOCAL E	CONOMIC DEV	ELOPMENT (K	PA 1 & 3)				
Year				2024/202	5								
Period				Quarter3									
Outcor	ne				e conditions for and coordinat				ality				
Output Key Or		nal Strategic	Objective	Implement a differentiated approach to municipal financing, planning and support; Improve access to basic services; Implementation of the community works programme; Actions Supportive of human settlement outcome; To enhance conditions for Economic growth and job creation To manage and coordinate spatial planning within Municipality Baseline Appual Quarter Reason for Corrective Appual Expenditur Means of							ing within the		
IDP Ref no.	Priority area (IDP)	Key performa nce indicator	Project name	Baseline	Seline Annual Quarte r target actual Reason for deviation Reasure Annual Expenditur e Verification								
2024/ 25		implement ed		implemen ted		implem ented			the 4th Quarter.				
LED&P -OP- 004- 2024/ 25	Council resoluti ons	Percentage of Council resolutions implement ed	Implemen tation of Council resolution s	100% of Council resolution s implemen ted	100% of Council resolutions implemented	100% of Council resoluti ons implem ented	100% (2 of 2) of Council resolutions implemented	None	None	Opex	Opex	Updated Council resolution register	
LED&P -OP- 005 2024/ 25	AC resoluti ons	Percentage of Audit Committee resolutions implement ed	Implemen tation of Audit Committe e resolution s	100% of Audit Committe e resolution s implemen ted	100% of Audit Committee resolutions implemented	100% of Audit Commit tee resoluti ons implem ented	0% of Audit Committee resolutions implemented	0 of 5 findings raised	Outstandin g resolutions to be finalization of IDP	Opex	Opex	Updated Audit Committee resolution register	

6.2 TECHNICAL SERVICES

Key po	erformance	e area		BASIC SER	VICE DELIVER	Y (KPA 2)						
Year				2024/202	5							
Period	j			Quarter 3								
Outco	me			To provide	sustainable ba	sic services a	nd infrastructi	ure developm	ent			
Outpu	its			Improving	access to basi	ic services						
Key O	rganizatior	nal Strategic	Objective	To improv	re/Upgrade con	ditions of mu	nicipal roads	and storm wa	ter infrastr	ucture and	maintenance	
IDP Ref no.	Priority area (IDP)	Key performa nce indicator	Project name	Baseline	Annual target	Quarter 3 target	Quarter 3 actual	Reason for deviation	Correctiv e measure	Annual budget	Expenditur e	Means of verification
TECH - 001- 2024 /251	Road and Storm water	Number of road kilometers upgraded from Gravel to Surface	Upgrading of 300 meters Mogwadi Internal Street from Gravel to Surface	2.8 km of Mogwadi Internal Street upgraded	300 meters of Mogwadi Internal Streets upgraded	No target	None	No target	None	2 174 980.00	2 174 980.00	Monthly Progress Reports and Completion certificate
TECH - 02- 2024 /25	Road and Storm water	Number of road kilometers upgraded from Gravel to Surface	Upgrading of Sekonye to Springs Internal Street from Gravel to Surface	New Indicator	6.1 KM designed and 1.1 kilometers of Sekonye to Springs internal streets upgraded from gravel to surface	No Target	None	No Target	None	10,000 000	3 569 824.14	Approved Specification, Advertiseme nt, Appointment letter, SLA, Monthly Progress reports, Completion certificate
TECH - 003-	Road and Storm water	Number graders procured	Procurem ent of graders	New Indicator	2x Graders Procured	No Target	None	No target	None	11,536,8 00.00	11,536,8 00.00	Approved Specification, Appointment

Кеу р	erformance	e area		BASIC SEF	RVICE DELIVER	Y (KPA 2)						
Year				2024/202	5							
Perio	d			Quarter 3								
Outco	me			To provide	sustainable ba	sic services a	nd infrastruct	ure developm	ent			
Outpu	ıts			Improving	access to basi	ic services						
Key O	rganization	nal Strategic	Objective	To improv	/e/Upgrade con	ditions of m	unicipal roads	and storm wa	ter infrastr	ucture and r	maintenance	
IDP Ref no.	Priority area (IDP)	Key performa nce indicator	Project name	Baseline	Annual target	Quarter 3 target	Quarter 3 actual	Reason for deviation	Correctiv e measure	Annual budget	Expenditur e	Means of verification
2024 /25	Electricit y Services											letter, SLA, Delivery Note
TECH - 004- 2024 /25	Road and Storm water Electricit y Services	Number of high mast lights procured and installed	Procurem ent and Installatio n of High mast Lights	New Indicator	Procurement, Delivery and installation of 3 high mast lights	No Target	None	No Target	None	2 031 498.00	2 031 498.00	Approved Specification, Advert, Appointment letter, SLA, Monthly Progress reports Final completion certificate
TECH - 005- 2024 /25	Electricit y Services	Number of households electrified	Electrificat ion of household s at Koekoek Village	New Indicator	50 households electrified in Koekoek village	No Target	None	No Target	None	R1 000 00 0.00	0	Tender advert Approved Specification, Appointment letter and signed SLA, Completion Certificates
TECH - 006-	Electricit y Services	Number of households electrified	Electrificat ion of household	New Indicator	130 households electrified in	No Target	No Target	None	None	R2 600 000.00	R1,664,625. 11	Tender advert Approved Specification,

Kev p	erformance	e area		BASIC SER	VICE DELIVER	Y (KPA 2)						
Year				2024/202		,						
Perio	d			Quarter 3								
Outco	me			To provide	sustainable ba	sic services a	nd infrastructi	ure developm	ent			
Outpu	ıts			Improving	access to basi	ic services						
Key O	rganizatio	nal Strategic	Objective	To improv	e/Upgrade con	ditions of m	unicipal roads	and storm wa	ter infrastr	ucture and r	maintenance	
IDP Ref no.	Priority area (IDP)	Key performa nce indicator	Project name	Baseline	Annual target	Quarter 3 target	Quarter 3 actual	Reason for deviation	Correctiv e measure	Annual budget	Expenditur e	Means of verification
2024 /25			s at Diwaweng		Diwaweng village							Appointment letter and signed SLA, Completion Certificates
TECH - 007- 2024 /25	Electricit y Services	Number of households electrified	Electrificat ion of household s at Mamotsha na	80 household s electrified at Mamotsha na	120 households electrified in Mamotshana village	No Target	No Target	None	None	R2 400 00 0.00	R1,597,698. 69	Tender advert Approved Specification, Appointment letter and signed SLA, Completion Certificates
TECH - 008- 2024 /25	ELECTRI CITY SERVICE S	Number of households electrified	Electrificat ion of household s at Makgato village	New Indicator	90 households electrified in Makgato village	No Target	No Target	None	None	R1 800 00 0.00	R1,509,497. 82	Tender advert Approved Specification, Appointment letter and signed SLA, Completion Certificates

Kev p	erformance	e area		BASIC SER	RVICE DELIVER	Y (KPA 2)						
Year				2024/202		,						
Period	d			Quarter 3								
Outco	me			To provide	sustainable ba	sic services a	nd infrastruct	ure developm	ent			
Outpu	ıts			Improving	access to basi	ic services						
Key O	rganization	nal Strategic	Objective	To improv	e/Upgrade con	ditions of mu	inicipal roads	and storm wa	ter infrastr	ucture and r	maintenance	
IDP Ref no.	Priority area (IDP)	Key performa nce indicator	Project name	Baseline	Annual target	Quarter 3 target	Quarter 3 actual	Reason for deviation	Correctiv e measure	Annual budget	Expenditur e	Means of verification
TECH - 009- 2024 /25	ELECTRI CITY SERVICE S	Number of households electrified	Electrificat ion of household s at Mohodi New stand D village	New Indicator	200 households electrified at Mohodi Newsstand D village	No Target	None	No Target	None	R4 000 00 0.0	R3,780,614. 00	Tender advert Approved Specification, Appointment letter and signed SLA, Completion Certificates
TECH - 010- 2024 /25	ELECTRI CITY SERVICE S	Number of households electrified	Electrificat ion of household at Mokgehle village	New Indicator	80 households electrified at Mokgehle village	No Target	None	No Target	None	R1 600 00 0.00	R1,377,702. 96	Tender advert Approved Specification, Appointment letter and signed SLA, Completion Certificates
TECH - 011- 2024 /25	ELECTRI CITY SERVICE S	Number of households electrified	Electrificat ion of household s at Mashaa Village	New Indicator	90 households electrified at Mashaa village	No Target	None	No Target	None	R1 800 00 0.00	R1,697,232. 40	Tender advert Approved Specification, Appointment letter and signed SLA,

Key n	erformance	e area		BASIC SER	RVICE DELIVER	Y (KPA 2)						
Year	Cirormane	<u>c urcu</u>		2024/202		· (/ · _ /						
Perio				_	<u> </u>							
				Quarter 3								
Outco				•	sustainable ba		nd infrastruct	ure developm	ent			
Outpu	ıts			Improving	access to bas	ic services						
		nal Strategic		-	e/Upgrade con					ucture and r		
IDP Ref no.	Priority area (IDP)	Key performa nce indicator	Project name	Baseline	Annual target	Quarter 3 target	Quarter 3 actual	Reason for deviation	Correctiv e measure	Annual budget	Expenditur e	Means of verification
												Approved designs
TECH - 012- 2024 /25	ELECTRI CITY SERVICE S	Number of households electrified	Electrificat ion of household s at Sekhwam a Village	80 Household s electrified at Sekhwam a	100 households electrified at Sekhwama village	No Target	None	No Target	None	R2 000 00 0.00	R2,000,000. 00	Tender advert Approved Specification, Appointment letter and signed SLA, Completion certificates
TECH - 013- 2024 /25	ELECTRI CITY SERVICE S	Number of households electrified	Electrificat ion of household s at Ramatjow e Village	New Indicator	95 households electrified at Ramatjowe village	No Target	None	No target	None	R1 900 00 0.00	R1,578,196. 78	Tender advert Approved Specification, Appointment letter and signed SLA, Completion Certificate
TECH - 014- 2024 /25	ELECTRI CITY SERVICE S	Number of households electrified	Electrificat ion of household s at Mangata	120 household s electrified at Mangata	135 households electrified at Mangata village (phase 2)	No Target	None	No Target	none	R2 648 00 0.0	R 2 628 000.0	Tender advert Approved Specification, Appointment letter and

Kev n	erformance	e area		BASIC SER	RVICE DELIVER	Y (KPA 2)						
Year	Cirormane	<u>. u. cu</u>		2024/202		(
Period	 ქ			Quarter 3								
Outco					sustainable ba	asic services a	nd infrastruct	ure developm	ent			
Outpu					access to bas			<u></u>				
•		nal Strategic	Objective		/e/Upgrade cor		ınicinal roads	and storm wa	eter infrastr	ucture and n	maintenance	
IDP Ref no.	Priority area (IDP)	Key performa nce indicator	Project name	Baseline	Annual target	Quarter 3 target	Quarter 3 actual	Reason for deviation	Correctiv e measure	Annual budget	Expenditur e	Means of verification
			Village (phase 2)									signed SLA, Completion Certificate
TECH - 015- 2024 /25	ELECTRI CITY SERVICE S	Number of Designs for Electrificati on project developed	Design of Electrificat ion Project at Molotone Village	New Indicator	1 design of electrification for Molotone village	No Target	None	No Target	None	R58 000.0 0	R 58 000.00	Tender advert Approved Specification, Appointment letter and signed SLA, Approved designs
TECH - 016- 2024 /25	ELECTRI CITY SERVICE S	Number of Designs for Electrificati on project developed	Design of Electrificat ion Project at Letheba Village	New Indicator	1 design of electrification for Letheba village	No Target	None	No Target	None	73 000.00	R 73 000.00	Tender advert Approved Specification, Appointment letter and signed SLA, Approved designs
TECH - 017- 2024 /25	ELECTRI CITY SERVICE S	Number of Designs for Electrificati on project developed	Design of Electrificat ion Project at	New Indicator	1 design of electrification for Boulast village	No Target	None	No Target	None	R51 000.0 0	R 51 000.00	Tender advert Approved Specification, Appointment

Key p	erformance	e area		BASIC SER	VICE DELIVER	Y (KPA 2)						
Year				2024/202	5							
Period	i			Quarter 3								
Outco	me			To provide	sustainable ba	sic services ar	nd infrastructu	re developm	ent			
Outpu	its			Improving	access to bas	ic services						
		nal Strategic		•	e/Upgrade cor							
IDP Ref no.	Priority area (IDP)	Key performa nce indicator	Project name	Baseline	Annual target	Quarter 3 target	Quarter 3 actual	Reason for deviation	Correctiv e measure	Annual budget	Expenditur e	Means of verification
			Boulast Village									letter, signed SLA and Approved designs
TECH - 018- 2024 /25	ELECTRI CITY SERVICE S	Number of Advance Metering Infrastruct ure (AMI) systems procured and installed	Procurem ent and Installatio n of AMI systems	New Indicator	1x AMI System Procured	Tender Award and signing of Contractual documents for procurement and installation of AMI	Achieved. SLA and appointment letter submitted as part of the supporting evidence	None	None	R573 000.	0	Approved Specification, Tender advert, SLA, Final Completion certificate
TECH - 019- 2024 /25	ELECTRI CITY SERVICE S	Number of check meter and CTVT	Procurem ent and installatio n of check meter and CTVT	New Indicator	1xcheck meter and 1x CTVT Procured and Installed	1x AMI System Procured and installed	1x AMI System Procured and installed	None	None	R1 000 00 0.00	999 999.78	Approved Specification, Tender advert, SLA, Final Completion certificate
TECH - 020- 2024 /25	ENVIRON MENTAL MANAGE MENT	Number of compliant Landfill sites	Constructi on of compliant Ramokgo pa Landfill	New Indicator	Construction of Access Control facilities, Weigh bridge,	No Target	None	No Target	None	R 26 604 020.63	R 20 115 448.81	Approved Specification, tender advert, appointment

Key p	erformance	e area		BASIC SER	VICE DELIVER	Y (KPA 2)						
Year				2024/202	5							
Period	i			Quarter 3								
Outco	me			To provide	sustainable ba	sic services ar	nd infrastructu	re developm	ent			
Outpu	ts			Improving	access to basi	ic services						
_		nal Strategic			e/Upgrade con							
IDP Ref no.	Priority area (IDP)	Key performa nce indicator	Project name	Baseline	Annual target	Quarter 3 target	Quarter 3 actual	Reason for deviation	Correctiv e measure	Annual budget	Expenditur e	Means of verification
		constructe d	site Phase 1		Access roads, Storm water, Water and Electrical Services, Recycling Area and other related infrastructure							letter, monthly progress reports, SLA, Final completion certificate
TECH OP- 001- 2024 /25	Internal Audit	Percentage of internal audit queries addressed	Implemen tation of Internal Audit action plan	100% Internal Audit Queries addressed	100% Internal Audit Queries addressed	100% Internal Audit Queries addressed	Not Achieved. 0% internal audit addressed	Internal Audit issues were not fully resolved. 2023/2024 =0% (0 of 5) and 2022/23=0 % (0 of 1)	Internal audit queries to be addressed in the 4 th Quarter	Opex	Opex	Updated Internal Audit action plan
TECH OP- 002- 2024 /25	AG Action Plan	Percentage of AG Action Plan implement ed	Implemen tation of AG Action Plan	100% AG Action plan implemen ted	100% AG Action plan implemented	100% AG Action plan implemented	0% AG Action plan implemented	No AG audit action plan for	None	Opex	Opex	Updated AG Action plan

Кеу р	erformance	area		BASIC SER	VICE DELIVER	Y (KPA 2)						
Year				2024/202	5							
Period	i			Quarter 3								
Outco	me			To provide	sustainable ba	sic services aı	nd infrastructu	re developm	ent			
Outpu	ıts			Improving	access to basi	c services						
-		nal Strategic	Objective		re/Upgrade con		nicipal roads a	nd storm wa	ter infrastr	ucture and	maintenance	
IDP Ref no.	Priority area (IDP)	Key performa nce indicator	Project name	Baseline	Annual target	Quarter 3 target	Quarter 3 actual	Reason for deviation	Correctiv e measure	Annual budget	Expenditur e	Means of verification
								Technical raised				
TECH OP- 003- 2024 /25	Risk Manage m	Percentage of risk register implement ed	Implemen tation of Risk register	100% Risk Register implemen ted	100% Risk Register implemented	100% Risk Register implemented	Not Achieved. 50% Risk Register implemented	2 of 4 Risks identified were not fully implement ed.	To be implemen ted in the 4 th quarter	Opex	Opex	Updated Strategic risk register
TECH OP- 004- 2024 /25	Council Resolutio ns	Percentage of Council resolutions implement ed	Implemen tation of Council resolution s	100% of Council resolution s implemen ted	100% of Council resolutions implemented	100% of Council resolutions implemented	Achieved. 100% of council resolutions implemented	None	None	Opex	Opex	Updated Council resolution register
TECH OP- 005- 2024 /25	Audit Committ ee Resolutio ns	Percentage of Audit Committee resolutions implement ed	Implemen tation of Audit Committe e resolution s	100% of Audit Committe e resolution s	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	Not Achieved. 67%(2 of 3) of Audit Committee resolutions implemented	Only 2 of 3 resolutions implement ed	To be implemen ted in the 4 th Quarter	Opex	Opex	Updated Audit Committee resolution register

Кеу р	erformance	e area		BASIC SER	RVICE DELIVER	Y (KPA 2)						
Year				2024/202	5							
Period	d			Quarter 3								
Outco	me			To provide	sustainable ba	sic services a	nd infrastructu	re developm	ent			
Outpu	•			Improving	access to bas	ic services						
Key O	•			To improv	e/Upgrade cor	ditions of mu	nicipal roads a	and storm wa	ter infrastri	ıcture and ı	maintenance	
IDP Ref no.	ef area performa name		Project	Baseline	Annual target	Quarter 3 target	Quarter 3 actual	Reason for deviation	Correctiv e measure	Annual budget	Expenditur e	Means of verification
				implemen ted								

6.3 COMMUNITY SERVICES

Key perf	ormance are	ea		BASIC SERVI	CE DELIVERY	(KPA 2)						
Year				2024/2025								
Period				Quarter 3								
Outcome	•			To provide su	ustainable basi	ic services and	infrastructu	re develo	pment			
Outputs				Improving a	ccess to basic	services						
Key Orga	anizational S	Strategic Obje	ctive	To improve/	Upgrade condi	itions of muni	cipal roads a	nd storm	water infra	structure	and mainte	nance
IDP Ref no.	Priority area (IDP)	Key performanc e indicator	Project name	Baseline	Annual target	Quarter 3 target	Quarter 3 actual	Reason for deviati on	Correcti ve measur e	Annual budget	Expendit ure	Means of verification
COMM- 001- 2024/2 025	Maintena nce of public Amenities	Number of tennis courts renovated	Renovation of Morebeng tennis court	New indicator	No Target	No Target	None	No Target	None	200 000	0	Advertisemen t, Purchase Order, Completion Report
COMM- 003- 2024/2 025	Traffic & Law Enforceme nt	Number of Towns beautified	Beautificati on of Towns	New Indicator	1x Town beautified	1x Town beautified	Achieved. 1x Town beautified	None	None	200 000	192 400	Advertisemen t, Purchase Order, Completion Report
COMM- 004- 2024/2 025	Traffic & Law Enforceme nt	Number of Traffic fines Managemen t systems procured	Traffic Fines Manageme nt system	New Indicator	1x Traffic Management system procured	1x Traffic Management system procured	Achieved. 1xTraffic Manageme nt system procured	None	None	5000 000	R 3 423 054.65	Approved Specification, SLA, Appointment letter, delivery note,
COMM- OP-001- 2024/2 5-	Internal Audit	Percentage of internal audit queries addressed	Implement ation of Internal Audit	100% Internal Audit Queries addressed	100% Internal Audit Queries addressed	100% Internal Audit Queries addressed	Not achieved. 0% Internal Audit	Internal Audit issues were not	To be Addresse d in the 4 th Quarter	Opex	Opex	Updated Internal Audit queries register

Key perf	ormance ar	ea		BASIC SERVI	CE DELIVERY	(KPA 2)						
Year				2024/2025								
Period				Quarter 3								
Outcome	e			To provide su	ıstainable basi	c services and	infrastructu	re develo	pment			
Outputs				Improving a	ccess to basic	services						
	anizational	Strategic Obje	ctive	To improve/	Upgrade condi	itions of muni	cipal roads a	nd storm	water infra	structure	and mainte	enance
IDP Ref no.	Priority area (IDP)	Key performanc e indicator	Project name	Baseline	Annual target	Quarter 3 target	Quarter 3 actual	Reason for deviati on	Correcti ve measur e	Annual budget	Expendit ure	Means of verification
			queries addressed				Queries addresses	resolved				
COMM- OP-002- 2024/2 5	AG Action Plan	Percentage of AG Action Plan implemente d	Implement ation of AG Action Plan	100% AG Action plan implemented	100% AG Action plan implemented	100% AG Action plan implemented	Not Achieved. 0% (0 of 1) AG Action plan implement ed	AG issues not resolved	To be impleme nted in the 4 th quarter	Opex	Орех	Updated AG Action plan
COMM- OP-003- 2024/2 5	Risk Managem ent	Percentage of risk register implemente d	Implement ation of Risk register	50% Risk Register implemented	100% Risk Register implemented	100% Risk Register implemented	Not Achieved. (?? Of ??) 50% Risk Register implement ed	Update d Strategi c risk register not submitt ed as part of the supporti ng	To be impleme nted in the 4 th quarter	Opex	Орех	Updated Strategic risk register

Key perf	formance are	ea		BASIC SERVI	CE DELIVERY	(KPA 2)						
Year				2024/2025								
Period				Quarter 3								
Outcome	e			To provide su	ıstainable basi	c services and	infrastructu	re develo _l	oment			
Outputs				Improving a	ccess to basic	services						
		Strategic Obje			Upgrade condi					1		
IDP Ref no.	Priority area (IDP)	Key performanc e indicator	Project name	Baseline	Annual target	Quarter 3 target	Quarter 3 actual	Reason for deviati on	Correcti ve measur e	Annual budget	Expendit ure	Means of verification
								evidenc e				
COMM- OP-004- 2024/2 5	Council Resolution s	Percentage of Council resolutions implemente d	Implement ation of Council resolutions	100% of Council resolutions implemented	100% of Council resolutions implemented	100% of Council resolutions implemented	Achieved. 100% of Council resolution implement ed	None	None	Opex	Opex	Updated Council resolution register
COMM- OP-005- 2024/2 5	Audit Committe e Resolution s	Percentage of Audit Committee resolutions implemente d	Implement ation of Audit Committee resolutions	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	None	No resoluti ons were raised/is sued by the Audit Commit tee.	None	Opex	Opex	Updated Audit Committee resolution register

6.4 BUDGET AND TREASURY

Key perf	ormance ar	ea		MUNICIPAL	FINANCIAL V	IABILITY AN	ID MANAGEME	NT (KPA 4)			
Year				2024/2025								
Period				Quarter 3								
Outcome	•			Responsive	, Accountable,	Effective an	d Efficient Loc	al Governr	nent Syster	n		
Outputs				- Administr	ative and finar	ncial capabili						
Key Orga		Strategic Obje	ctive			ccounting st	andards and le	egislation				
IDP Ref no.	Priority area (IDP)	Key performanc e indicator	Project name	Baseline	Annual target	Quarter 3 target	Quarter 3 actual	Reason for deviatio n	Correcti ve measur e	Annual budget	Expendit ure	Means of verification
BNT- 001- 2024/25 BNT- 002- 2024/25	SCM Budget & Reporting	Number of Asset Verification systems procured and Installed Number of Annual Financial Statements	Procuremen t and Installation of the Asset Verification System Compilation of Annual Financial Statements	New Indicator 1x 2022/2023 Annual Financial	1 Asset Verification System procured and Installed 1x 2023/2024 Annual Financial	No Target No Target	None	No Target No Target	None	1 200 000	R 726,960.0 4	Approved Specification, Advert, Appointment letter, Installation Certificate Signed 2019/20 Annual Financial
		(AFS) compiled		Statements compiled	Statements compiled							Statements, Acknowledge letter
BNTOP- 001- 2024/25	Internal Audit	Percentage of internal audit queries addressed	Implementa tion of Internal Audit action plan	100% Internal Audit Queries addressed	100% Internal Audit Queries addressed	100% Internal Audit Queries addressed	Not Achieved. 70 %(16 of 23) internal audit queries addressed	Internal Audit issues were not fully resolved.	continuo us impleme ntation of controls	Opex	Opex	Updated Internal Audit action plan

Key perf	ormance ar	ea		MUNICIPAL	FINANCIAL V	IABILITY AN	ID MANAGEME	NT (KPA 4)				
Year				2024/2025								
Period				Quarter 3								
Outcome	<u> </u>			Responsive	, Accountable,	Effective an	d Efficient Loc	al Governn	nent Syster	n		
Outputs				- Administr	emocracy thro	ncial capabili	ty					
		Strategic Object			pliance with a				_			-
IDP Ref no.	Priority area (IDP)	Key performanc e indicator	Project name	Baseline	Annual target	Quarter 3 target	Quarter 3 actual	Reason for deviatio n	Correcti ve measur e	Annual budget	Expendit ure	Means of verification
BNTOP- 002- 2024/25	AG Action Plan	Percentage of AG Action Plan implemented	Implementa tion of AG Action Plan	97% AG Action plan implement ed	100% AG Action plan implemented	100% AG Action plan implement ed	Not Achieved. 80% of AG action plan addressed	AG issues not resolved	continuo us impleme ntation of controls	Opex	Opex	Update AG Action plan
BNTOP- 003- 2024/25	Risk Managem ent	Percentage of risk register implemented	Implementa tion of Risk register	100% Risk Register implement ed	100% Risk Register implemented	100% Risk Register implement ed	Achieved. 100% Risk Register implemented	None	None	Opex	Opex	Updated Strategic risk register
BNTOP- 004- 2024/25	Council Resolution s	Percentage of Council resolutions implemented	Implementa tion of Council resolutions	100% of Council resolutions implement ed	100% of Council resolutions implemented	100% of Council resolutions implement ed	Achieved. 100% of Council Resolutions implemented	None	none	Opex	Opex	Updated Council resolution register
BNTOP- 005- 2024/25	Audit Committe e Resolution s	Percentage of Audit Committee resolutions implemented	Implementa tion of Audit Committee resolutions	100% of Audit Committee resolutions implement ed	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implement ed	Not Achieved. 75% Audit committee resolutions implemented	Audit committ ee resolutio ns not	to be complete d in quarter 4	Opex	Opex	Updated Audit Committee resolution register

Key perf	ormance a	rea rea		MUNICIPA	L FINANCIAL	VIABILITY A	ND MANAGEM	ENT (KPA 4)				
Year				2024/2025	5							
Period				Quarter 3								
Outcome	2			Responsive	e, Accountable	e, Effective an	d Efficient Lo	cal Governn	nent Syste	n		
Outputs					emocracy thro			ittee model				
Key Orga	y Organizational Strategic Objective			Ensure con	npliance with	accounting st	andards and	legislation				
IDP Ref no.	Priority area (IDP)	Key performanc e indicator	Project name	Baseline	Annual target	Quarter 3 target	Quarter 3 actual	Reason for deviatio n	Correcti ve measur e	Annual budget	Expendit ure	Means of verification
								impleme nted				

6.5 MUNICIPAL MANAGER'S OFFICE

Key per	formance a	area		GOOD GOV	ERNANCE A	ND PUBLIC P	ARTICIPAT	ION (KPA 5)						
Year				2024/202	5										
Period				Quarter 3											
Outcom	е			Responsiv	e, Accountab	le, Effective	and Efficien	nt Local Gov	ernment Sy	stem					
Outputs				 Deepen democracy through a refined ward committee model Administrative and financial capability To ensure that institutional arrangements are transparent efficient and effective To ensure that good 											
		l Strategic O		governance and public participation is sustained and enhances transparency and accountability											
IDP Ref no.	Priority area (IDP)	Key performa nce indicator	Project name	Baseline	Annual target	Quarter 3 target	Quarter 3 actual	Reason for deviation	Correctiv e measure	Annual budget	Expenditure	Means of verification			
MM-	Commun	Percentage	Procuremen	100% of	100% of	No target	None	No Target	None	147,82	147,82 6.09	Advert, Order,			
001-	ications	of Events	t of Events	Events	Events					6.09		Delivery Note			
2024/2		Manageme	Managemen	Managem	Manageme										
5		nt	t Equipment	ent	nt										
		equipment		Equipmen	Equipment										
		procured		t procured	procured										
MM-	Special	Number of	Coordinatio	2 Youth	2 Youth	No Target	None	No Target	None	209,800.	R94,900.00	Attendance			
002-	focus	youth	n of Youth	programm	Support					0 0		register,			
2024/2		support	Support	es	programm							Invitation			
5		programm	Programme	coordinat	es							Report			
		es	S	ed	coordinate							Concept			
		coordinate			d							document			
		d													
MM-	Special	Number of	Coordinatio	3 women	3 women	No target	None	No target	None	339,876.	275,350	Attendance			
003-	focus	women	n of Women	and	and					0 0		register,			
2024/2		and	and	children	children							Invitation			
5		children	Children	programm	programm							Report			

Key per	formance a	area		GOOD GOV	/ERNANCE A	ND PUBLIC P	ARTICIPAT	ION (KPA 5)							
Year				2024/202	5											
Period				Quarter 3												
Outcom	е			Responsive, Accountable, Effective and Efficient Local Government System												
Outputs				- Administ	- Deepen democracy through a refined ward committee model - Administrative and financial capability To ensure that institutional arrangements are transparent efficient and effective To ensure that good governance and public participation is sustained and enhances transparency and accountability											
IDP Ref no.	Priority area (IDP)	Key performa nce indicator	Project name	Baseline	Annual target	Quarter 3 target	Quarter 3 actual	Reason for deviation	ces transp Correctiv e measure	Annual budget	Expenditure	Means of verification				
		programm es coordinate d.	programme s	es coordinat ed	es coordinate d							Concept document				
MM- 004- 2024/2 5	Special focus	Number of disability programm es coordinate d	Coordinatio n of Disability programme s	3 disability programm es coordinat ed	3 disability programm es coordinate d	1 disability programm e coordinate d	Achieved. 1 Disability programm e coordinat ed	None	None	R114,550 .8 0	R103,400	Attendance register, Invitation, Report Concept document				
MM- 005- 2024/2 5	Special focus	Number of older persons programm es coordinate d	Coordinatio n of Older persons Support programme s	3 older persons programm es coordinat ed	3 older persons programm es coordinate d	No Target	None	No Target	None	R112,55 7.00	R62,950.00	Attendance register, Invitation Report Concept document				

Key per	formance a	area		GOOD GOVERNANCE AND PUBLIC PARTICIPATION (KPA 5)											
Year				2024/202	5										
Period				Quarter 3											
Outcom	e			Responsiv	e, Accountab	le, Effective	and Efficier	t Local Gov	ernment Sy	stem					
				- Deepen democracy through a refined ward committee model											
Outputs				- Administrative and financial capability To ensure that institutional arrangements are transparent efficient and effective To ensure that good											
Key Org	anizationa	l Strategic O	bjective	To ensure that institutional arrangements are transparent efficient and effective To ensure that good governance and public participation is sustained and enhances transparency and accountability											
IDP	Priority	Key	Project	Baseline	Annual	Quarter 3	Quarter	Reason	Correctiv	Annual	Expenditure	Means of			
Ref no.	area (IDP)	performa nce	name		target	target	3 actual	for deviation	e measure	budget		verification			
110.	(IDP)	indicator						deviation	illeasure						
MM-	Special	Number of	Coordinatio	04 Local	4 Local	1 Local	Not	Minutes	None	387,70	R203,994	Attendance			
006-	focus	Local AIDS	n of Local	Aids	Aids	Aids	achieved.	not		1.00		register,			
2024/2		Council	Aids Council	Council	Council	Council	1	submitted				Minutes			
5		meetings	meetings	meetings	meetings	meeting	LocalAAID	•							
		coordinate		coordinat	coordinate	coordinate	S Council								
		d		ed	d	d	Meeting								
							Coordinat								
							ed								
MMOP	MMOP-	Percentage	Implementa	83%	100%	100%	None	No	None	Opex	Opex	Updated			
- 001-	001-	of internal	tion of	Internal	Internal	Internal		Internal				Internal Audit			
2024/2	2024/25	audit	Internal	Audit	Audit	Audit		Audit				queries report			
5		queries	Audit	Queries	Queries	Queries		queries							
		addressed	queries	addressed	addressed	addressed		raised							
N 4N 4 O D	A.C.	Danasataas	addressed	1000/ 10	1000/ 10	1000/ 10	Ninna	Nie	Name	0	0.5.5.	Lindata d AC			
MMOP -002-	AG Action	Percentage of AG	Implementa tion of AG	100% AG Action	100% AG	100% AG	None	No	None	Opex	Opex	Updated AG Audit action			
2024/2	Plan	Action Plan	Action Plan	plan	Action plan implement	Action plan implement		queries raised							
5	FIGII	implement	ACTION FIGH	implemen	ed	ed		raiseu				plan			
٥		ed		ted	eu	eu									
		eu		ieu											

Key per	formance a	area		GOOD GOV	/ERNANCE A	ND PUBLIC P	ARTICIPAT	ION (KPA 5)						
Year				2024/202	5										
Period				Quarter 3											
Outcom	e			Responsiv	e, Accountab	le, Effective	and Efficier	nt Local Gov	ernment Sv	stem					
				- Deepen o	lemocracy th	rough a refi	ned ward co								
Outputs	i			- Administrative and financial capability To ensure that institutional arrangements are transparent efficient and effective To ensure that good											
Key Org	anizationa	l Strategic O	biective		governance and public participation is sustained and enhances transparency and accountability										
IDP Ref no.	Priority area (IDP)	Key performa nce indicator	Project name	Baseline	Annual target	Quarter 3 target	Quarter 3 actual	Reason for deviation	Correctiv e measure	Annual budget	Expenditure	Means of verification			
ММОР	Risk	Percentage	Implementa	100% Risk	100% Risk	100% Risk	Not	2 of 3	Outstandi	Орех	Opex	Updated			
-003-	Manage	of risk	tion of Risk	Register	Register	Register	Achieved.	identified	ng risk will			Strategic risk			
2024/2	ment	register	register	implemen	implement	implement	67%(?? Of	risks	be			register			
5		implement		ted	ed	ed	??) of	resolved	resolved						
		ed					Risks		in 4th						
							register		Quarter						
							implemen								
							ted								
MMOP	Council	Percentage	Implementa	100% of	100% of	100% of	Achieved.	None	None	Opex	Opex	Updated			
-004-	Resolutio	of Council	tion of	Council	Council	Council	100 %(07					Council			
2024/2	ns	resolutions	Council	resolution	resolutions	resolutions	Of 07) of					resolution 			
5		implement	resolutions	S	implement	implement	Council					register			
		ed		implemen	ed	ed	resolution								
				ted			s implemen								
							ted								
MMOP	Audit	Percentage	Implementa	57% of	100% of	100% of	Not	2	To be	Opex	Opex	Updated Audit			
-0005-	Committ	of Audit	tion of Audit	Audit	Audit	Audit	Achieved.	resolution	resolved	'	·	Committee			
2024/2	ee	Committee	Committee	Committe	Committee	Committee	77% (7 of	S	in 4th			resolution			
5		resolutions	resolutions	е	resolutions	resolutions	9) of Audit		Quarter			register			

Key per	rformance a	area		GOOD GOVERNANCE AND PUBLIC PARTICIPATION (KPA 5) 2024/2025											
Period				Quarter 3											
Outcon	ne			Responsive, Accountable, Effective and Efficient Local Government System											
Output	Outputs				- Deepen democracy through a refined ward committee model - Administrative and financial capability										
Key Or	Key Organizational Strategic Objective				To ensure that institutional arrangements are transparent efficient and effective To ensure that good governance and public participation is sustained and enhances transparency and accountability										
IDP Ref no.	Priority area (IDP)	Key performa nce indicator	Project name	Baseline	Annual target	Quarter 3 target	Quarter 3 actual	Reason for deviation	Correctiv e measure	Annual budget	Expenditure	Means of verification			
	Resolutio	implement		resolution	implement	implement	Committe	outstandi							
	ns	ed		s implemen ted	ed	ed	e resolution s resolved	ng							

6.6 CORPORATE SERVICES

Key per	formance a	rea		MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT (KPA 6)											
Year				2024/2025	3										
Period Outcome				Quarter 3 Provide an accountable and transparent municipality through sustained public participation, coordination of administration and council committees. Implement a differentiated approach to municipal financing, planning, and support Provide an accountable and transparent municipality through sustained public participation, coordination of administration and council committees Ensure administrative support to municipal units through continuous institutional development and innovation											
Vov Ora	anizationa	l Strategic Ob	viostivo												
IDP Ref no.	Priority area (IDP)	Key performan ce indicator	Project name	Baseline	Annual target	Quarter 3 target	Quarter 3 actual	Reason for deviation	Correctiv e measure	Annual budget	Expenditure	Means of verification			
CORP- 001- 2024/2 5	Administ ration	Percentage of required office furniture items procured	Procureme nt of Office Furniture	100% furniture items procured	100% of required furniture items procured	No target	None	No Target	None	337,678. 48	337,678. 48	Advertiseme nt, Purchase Order, Delivery Note			
CORP- 002- 2024/2 025	Administ ration	Number of municipal buildings deployed with Security personnel	Provision of Security services	Provision of 24/7 security services in 23 municipal buildings	Provision of 24/7 security services in 23 municipal buildings	Provision of 24/7 security services in 23 municipal buildings	Achieve d.24/7 provision security services in 23 premises	None	None	9,429,616 .45	5,640,784	Monthly Security reports			
CORP- 003- 2024/2 5	ICT	Percentage of required ICT equipment procured	Procureme nt of required ICT equipment	100% of required ICT equipment procured	100% of required ICT equipment procured	No Target	None	No Target	None	2 100 000	294 770	Approved Specification, Advertiseme nt, appointment			

Key per	formance a	area		MUNICIPA	L TRANSFOR	MATION AN	D ORGANIS	ATIONAL D	EVELOPMEN	T (KPA 6)						
Year				2024/2025	•											
Period				Quarter 3												
Outcom	e				Provide an accountable and transparent municipality through sustained public participation, coordination of administration and council committees.											
Outputs	3			Implement	Implement a differentiated approach to municipal financing, planning, and support											
Koy Ore	.anizationa	ıl Strategic Ol	riactiva	administra	Provide an accountable and transparent municipality through sustained public participation, coordination of administration and council committees Ensure administrative support to municipal units through continuou institutional development and innovation											
IDP Ref no.	Priority area (IDP)	Key performan ce indicator	Project name	Baseline	Annual target	Quarter 3 target	Quarter 3 actual	Reason for deviation	Correctiv e measure	Annual budget	Expenditure	Means of verification				
												letter, delivery notes				
CORP- 004- 2024/2 025	Human Resource Manage ment	Number of Councillor Training Programme s coordinated	Training of Councillors	4x Councillor Training programm es coordinate d	3 Councillor Training Programm es coordinate d	2 Councillor Training Programm es coordinate d	Achieve d. 2 Councillor Training Program mes coordinat ed	None	None	314,700.0	6 318	Training Report, Attendance Register				
CORP- 005- 2024/2 025	Human Resource Manage ment	Number of Employee training programme coordinated	Training of Employees	3 Employees Training programm es coordinate d	3 Employee Training programm es coordinate d	No Target	None	No Target	None	314,700.0 0	232 612	Training Report, Attendance Register				
CORPO P-001- 2024/2 5	Internal Audit	Percentage of internal audit queries addressed	Implement ation of Internal Audit queries addressed	100% Internal Audit Queries addressed	100% Internal Audit Queries addressed	100% Internal Audit Queries addressed	Not Achieved. 70% of queries addresse	23 of 33 Internal Audit issues not addressed	To be addressed in the 4 th quarter	Opex	Opex	Updated Internal audit queries report				

Key per	formance a	area		MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT (KPA 6)												
Year				2024/2025	3											
Period				Quarter 3												
Outcom	e				Provide an accountable and transparent municipality through sustained public participation, coordination of administration and council committees.											
Outputs				Provide an administrat	accountable tion and cou	and transp	oach to municipal financing, planning, and support esparent municipality through sustained public participation, coordination mittees Ensure administrative support to municipal units through contin									
IDP Ref no.	Priority area (IDP)	Key performan ce indicator	Project name	Baseline	Annual target	Quarter 3 target	Quarter 3 actual	Reason for deviation	Correctiv e measure	Annual budget	Expenditure	Means of verification				
							d (0 of 01)									
CORPO P-002- 2024/2 5	Audit Action Plan	Percentage of AG Action Plan implemente d	Implement ation of AG Action Plan	92% AG Action plan implement ed	100% AG Action plan implement ed	100% AG Action plan implemen ted	Achieve d. 100% AG Action plan implemen ted	None	None	Opex	Opex	Updated AG Action Plan				
CORPO P-003- 2024/2 5	Risk Manage ment	Percentage of risk register implemente d	Implement ation of Risk register	100% Risk Register implement ed	100% Risk Register implement ed	100% Risk Register implemen ted	Achieve d. 100% (1 of 1)Risk Register implemen ted	None	None	Opex	Opex	Risk register				
CORPO P-004- 2024/2 5	Council Resolutio ns	Percentage of Council resolutions implemente d	Implement ation of Council resolution	100% of Council resolutions implement ed	100% of Council resolutions implement ed	100% of Council resolution s implemen ted	Not Achieve d.100% of Council resolution s implemen ted	Council resolution register not submitted for verification	None	Opex	Opex	Updated Council Resolution register				

Key per	formance a	area		MUNICIPAL	L TRANSFOR	MATION AN	D ORGANIS	ATIONAL DE	VELOPMEN	T (KPA 6)					
Year				2024/2025											
Period				Quarter 3											
Outcom	e			Provide an accountable and transparent municipality through sustained public participation, coordination of administration and council committees.											
Outputs				Implement a differentiated approach to municipal financing, planning, and support											
Key Org	janizationa	ıl Strategic Ob	ojective	Provide an administrat	Provide an accountable and transparent municipality through sustained public participation, coordination of administration and council committees Ensure administrative support to municipal units through continuous institutional development and innovation										
IDP Ref no.	Priority area (IDP)	Key performan ce indicator	Project name	Baseline	Annual target	Quarter 3 target	Quarter 3 actual	Reason for deviation	Correctiv e measure	Annual budget	Expenditure	Means of verification			
CORPO P-005- 2024/2 5	Audit Committ ee	Percentage of Audit Committee resolutions implemente d	Implement ation of Audit Committee resolution	57% of Audit Committee resolutions implement ed	100% of Audit Committee resolutions implement ed	100% of Audit Committe e resolution s implemen ted	Not Achieve d. 67% (2 of 3) of Council resolution s implemen	02 of 03 Audit Committee resolutions addressed.	To be Addressed in the 4 th Quarter	Opex	Opex	Updated Audit Committee resolution register			

Declaration:

The Municipal Manager of Molemole Municipality hereby submit the 3rd Quarter 2024/25 SDBIP Performance report as required by section 52d of the Municipal Finance Management Act, 2003 (Act 56 of 2003).

Mr. K.E MAKGATHO MUNICIPAL MANAGER 25-04-2025

DATE